FY 2002 Town-wide Policy Goals

The Board of Selectmen has adopted 38 Town-wide policy goals for Fiscal Year 2002, in the categories of <u>Wastewater</u>; <u>Affordable Housing</u>; Cape End Manor, <u>MacMillan Pier</u>; Future of the <u>Library</u>, Heritage Museum and Collections; <u>Fiscal management</u> and administration; <u>Water</u>; Open Space Management; Public Safety; <u>Cape Cod National Seashore</u>; and Municipal Buildings & Facilities.

The Provincetown Board of Selectmen held a public hearing on Monday, June 11, 2001, and then and there adopted annual Town-wide policy goals for Fiscal Year 2002 as set forth below. The annual adoption of policy goals by the Board of Selectmen is a focal point for the Town Government, as these goals are translated into objectives to be achieved by the Town Administration in the coming year.

1. Wastewater

- 1.1. Design-build-operate contract: negotiate and execute 20-year DBO sewer contract with selected vendor
- 1.2. Secure SRF funding: Secure supplemental funds for \$16.5-million 0%-interest SRF loan for wastewater construction, plus \$640,000 for planning
- 1.3. Sewer grants: Pursue \$1.5-million in USDA and MCDBG grants for sewer project
- 1.4. Disposal sites: finalize arrangements for disposal sites with MassHighways, with assistance from legislative delegation; institute baseline environmental monitoring
- 1.5. Final design plans: complete by October 15, 2001, with assistance from Wastewater Implementation Citizens Advisory Committee
- 1.6. Sewer District Implementation: finalize the sewer district and prepare to assess betterments on properties which connect
- 1.7. Septic System Management/Inspection Program: implement the Town-wide program for on-site septic system management, with assistance from the Barnstable County Health Department

2. Affordable Housing

- 2.1. Affordable Housing Trust Fund: pursue home rule legislation; establish procedures for expenditures from trust fund by Provincetown Housing Authority; hire part-time affordable housing specialist
- 2.2. Land Bank Amendments: pursue home rule legislation to increase Land Bank share for affordable housing from 10% to 35%, for acceptance at May 2002 Election
- 2.3. Update Inventory: Develop and implement strategies for increasing the percentage of affordable housing units in Provincetown to 10%; and increasing affordable year-round rental units

3. Cape End Manor

3.1. Request for Proposals: pursue alternative strategies for facility replacement and filing of Determination of Need by January 2002, including same-site scenario and transfer of license, for resolution at Fall 2001 Special Town Meeting.

- 3.2. Explore All Options: Keep all options open regarding Cape End Manor, including a 501(c)(3), and keep public fully informed of the facts
- 3.3. Supplemental Funding: pursue additional Medicaid funding from MDPH, with assistance from legislative delegation

4. MacMillan Pier

- 4.1. Fishermen's Association: Negotiate terms and conditions of the sub-agreement between the Provincetown Fishermen's Association and the Pier Corporation
- 4.2. Public Pier Corporation: Pursue perfecting amendments to home rule legislation; finalize the terms and conditions of the pier lease; appoint Pier Corporation Directors

5. Future of the Library, Heritage Museum and Collections

- 5.1. Museum Merger: Undertake the study on the feasibility of the Pilgrim Monument merging the Heritage Museum's collection with theirs; develop implementation and funding strategy
- 5.2. Library at Heritage Museum: pursue \$1.878-million grant from Mass. Board of Library Commissioners, launch capital fund-raising campaign for \$1+ million
- 5.3. Freeman Street Building: determine the future use of the Freeman Street building; in conjunction with this, determine future disposition of all items/gifts presently considered part of the Heritage Museum collection
- 5.4. Art Collection: Determine staff support needed to properly store, manage, display, repair and conserve the Town's art collection.

6. Fiscal management and administration

- 6.1. Fiscal Policy Plan: Revise and update Ten-Year Fiscal Policy Plan by 10/1/2001, for review by Board of Selectmen.
- 6.2. ProvincetownGov University: Develop and implement comprehensive professional development plan for Town staff
- 6.3. Management Employee Evaluations: As part of ongoing evaluation of department heads, employees relationship with the public including other town employees will be evaluated

7. Water

- 7.1. Water Management Permit continue to pursue water management permit from DEP, including new source identification through Outer Cape Water Management Study with USGS, CCNS, CCC, and Outer Cape towns
- 7.2. Water Transmission Main Replacement implement MCDBG-funded project
- 7.3. Water Quantity: Reduce annual pumpage and the number of days on which the permitted annual average is exceeded; reduce unaccounted for water; reduce water consumption through conservation
- 7.4. Water Quality: improve the quality of Town water, to reduce the number of days each year that water is tainted

8. Open Space Management

- 8.1. Land Bank Amendment: pursue home rule petition to increase Land Bank funds for open space management from 3% to 10% for any Town-owned open spaces, for acceptance at May 2002 Election
- 8.2. Better Managing Town's Open Spaces: develop and implement community-based plan for better managing the Town's 95 acres of dedicated open space

9. Public Safety

- 9.1. Community-Oriented Policing: develop and implement plan for rededication to the philosophy of Community-Oriented Policing to empower police officers to address community needs in partnership with local government and the community
- 9.2. Appointment of Chief of Police: adopt proposed goals and objectives for next chief of police; appoint new permanent chief
- 9.3. Update Zoning By-laws, Subdivision Rules & Regulations, Sign By-law: Through memorandum of agreement with Barnstable County
- 9.4. Bikepath: Implement Conwell Street Study recommendations for bikepath

10. Cape Cod National Seashore

10.1. Seashore Cooperative Ventures. Examples - joint ownership of Herring cove; water issues; transportation; affordable housing

11. Municipal Buildings & Facilities

- 11.1. Old Burn Dump Closure: Effect closure of the Old Burn Dump
- 11.2. Winthrop Street Cemetery: Implement plans for upgraded Winthrop Street Cemetery
- 11.3. Report on Town Facilities: Semi-annual report on the condition of all town facilities, including Heritage Museum, former and current firehouses
- 11.4. Recycling: double the Town's percentage of solid waste recycled; continue exploratory discussions on solid waste multiple town district; build the swap shop
- 11.5. Parking: develop an inventory of all parking spaces on public ways and in municipal parking lots; develop policies that are consistent with maintaining or increasing the number of these available spaces; when traffic hearing petitions call for the reduction of on-street parking, have staff develop alternative solutions that do not produce a net reduction in on-street parking

Addendum: FY 2002 List of Things "To Do"

Department of Public Works: continuation of work on signs to improve appearance, buy a kind of pole that doesn't rust, paint the rusty ones; invite DPW workers proposal for replacement of trash barrels with more efficient design; solve the cigarette butt disposal problem; replace taxpayer-paid bottled water coolers for Town employees with filtered Town water dispensers.

Recreation Department: a response by August 1st on transportation to Wellfleet skateboard park, and feasibility of a skateboard park in Provincetown

Department of Municipal Finance: permanent bond issue on the Town's borrowing; implement quarterly tax bills; use tax title proceeds to add \$250,000 to Stabilization Fund at Fall 2001 Special Town Meeting

FY 2001 Unfinished Goals, not otherwise incorporated above: (1) [8.5] Hire a full-time Health Agent/Conservation Agent for FY 2002; (2) [11.3] Traffic regulations updated and codified; (3) [11.5] Develop a plan for traffic calming techniques for the entire town; (4) [12.3] Goal for staff members and Town Clerk: produce Town board minutes within 45 days of each meeting; (5) [12.5] Human Resources -develop plan for support and retention of personnel

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